

# **Eliquis Market Forecast in Germany**

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# Agenda

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- ▶ Introduction
- ▶ Problem Statement
- ▶ Research Question
- ▶ Objective
- ▶ Methodology
- ▶ Model Flow
- ▶ Assumptions
- ▶ Results -- Dynamic Patient Share
  - Ongoing Patient Share
  - Treatment Day Share
  - Market Validation.
  - Revenues
- ▶ Findings

## Introduction

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- ▶ Eliquis is Bristol Myers Squib (BMS) product Marketed in 13 countries having molecule name *apixaban*
- ▶ Eliquis is indicated for Atrial Fibrillation (AF) and Deep vein thrombosis(DVT)
- ▶ The prevalence of AF varies with age and sex. AF is present in 0.12%–0.16% of subjects younger than 49 years, 3.7%–4.2% of those aged 60–70 years, and 10%–17% of those aged 80 years or older
- ▶ In the general adult population of Europe is more than double that reported just one decade earlier, ranging from 1.9% in Italy, Iceland, and England to **2.3% in Germany** and 2.9% in Sweden.

## Problem Statement

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Eliquis has generated roughly cent percent growth in the previous year in terms of sales and now, management wants to have a similar kind of aggressive growth rate for the outer years and they also want to see the various scenarios if more number of patient can come or not.

## Research Question

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What will be the future growth rate of Eliquis (*apixaban*) for next 3 years in Germany?

## Objective

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- ▶ To prepare a Patient based forecast model for Eliquis.
- ▶ To assess the no. of patients for Eliquis (*apixaban*) in Germany till 2018.
- ▶ To assess the revenue for Eliquis (*apixaban*) in Germany till 2018.

# Methodology

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- ▶ **Type of Study- Secondary Data Analysis**
- ▶ **Data Collection tools- Secondary Data Sources(IMS Standard Reporting Sheet and Pharmafakt/Pharmascope ; Client Data Sources in Germany)**
- ▶ **Statistical Analysis Tool – MS Excel**

## Methodology Details

- ▶ **Data Points are selected from data sources to make the forecast model after discussing with client.**
  - > **Part 1- Dynamic Patients Based Model.**
  - > **Part 2- Prevalence Based Model.**
- ▶ **Model flow is decided.**
- ▶ **Forecast is done.**

# Model Flow Chart

## Sources

Pharmafakt

National Factor

% GP target/  
Non-target

% Losses

DoT and  
Compliance

IMS Health PharmaScope

Price per day

GTN ratio

## Model Flow

Dynamic Patients – Cardio

Dynamic Patients – GP

Total Dynamic Patients for  
Germany – CardioTotal Dynamic Patients for  
Germany – GPTotal Dynamic Patients for  
Germany – GP TargetTotal Dynamic Patients for  
Germany – GP Non-targetOngoing Patients  
– CardioOngoing Patients  
– GP TargetOngoing Patients  
– GP Non-targetTreatment Days  
– CardioTreatment Days –  
GP TargetTreatment Days –  
GP Non-target

Treatment Days – All segments

Eliquis Demand Sales

Eliquis Gross Sales

Eliquis Net Sales

## Model validation

## Terminology

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- ▶ **Dynamic Patients** - Patients pool consists of 4 categories- New (those who have never taken treatment), Switch on (shifted to eliquis from some other drug), Switch off (changed the treatment) and losses (died or stop taking treatment).
- ▶ **National Factor** - a factor used to calculate the overall patients for the country.
- ▶ **Losses** - Those who left the therapy or died.
- ▶ **Ongoing Patients** - (Previous year patients + present year patients) – Losses

## Detail of Model Flow

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- ▶ **Dynamic Patients** (from Germany data sources; pharmafakt), segmented into to specialty and non-specialty which is cardio and GP.
- ▶ **Total dynamic patients** are calculated by applying national factor
- ▶ **Total Dynamic patients- GP** further segmented into GP target (General Practitioners which are on BMS list) and GP non-target (General Practitioners which are not on BMS list) by applying percentage split.
- ▶ **Ongoing patients**  $[(\text{Previous month patients} + \text{Present month patients}) - \text{Losses}]$  for 3 segments; Cardio, GP Target, and GP-Non-Target are calculated by applying losses percentage on Total Dynamic Patients for 3 segments

## Detail of Model Flow...

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- ▶ Treatment Day's (TD's) for all 3 segments are calculated by applying Days of therapy (DOT) and compliance
- ▶ Total TD's of all the segments are calculated by summing up the TD's of Cardio, GP Target and Non Target.
- ▶ Total TD of all the segments are validated with IMS health data month .
- ▶ Price Per Day(Assumption) is applied on Total TD's of all the segments to get the Eliquis Gross Sales.
- ▶ GTN Ratio(Assumption) is applied on Eliquis Gross Sales to get the Eliquis Net Sales.

# Assumptions

## 1. Dynamic Patients According To 3 Segments

| Cardiac | 2013   | 2014   |
|---------|--------|--------|
| Xarelto | 11,582 | 12,034 |
| Pradaxa | 2,875  | 2,165  |
| Eliquis | 2,156  | 5,759  |

| GP Target | 2013    | 2014    |
|-----------|---------|---------|
| Xarelto   | 102,300 | 116,612 |
| Pradaxa   | 21,534  | 16,760  |
| Eliquis   | 10,985  | 37,244  |

| GP Non-Target | 2013   | 2014   |
|---------------|--------|--------|
| Xarelto       | 65,405 | 74,555 |
| Pradaxa       | 12,647 | 9,843  |
| Eliquis       | 4,935  | 16,733 |

## Assumptions ...

### 2. Split %age

| Split %         | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  |
|-----------------|-------|-------|-------|-------|-------|-------|
| Cardiac         | 7.1%  | 6.8%  | 6.6%  | 6.6%  | 6.6%  | 6.6%  |
| GP - Target     | 65.0% | 63.0% | 62.0% | 62.0% | 62.0% | 62.0% |
| GP - Non Target | 27.9% | 30.2% | 31.4% | 31.4% | 31.4% | 31.4% |

### 3. National Factor

| National Factor | 2013 | 2014 |
|-----------------|------|------|
| Xarelto         | 38%  | 38%  |
| Pradaxa         | 38%  | 38%  |
| Eliquis         | 38%  | 38%  |
| Edoxaban        | 0%   | 0%   |

### 4. Losses %age

| Losses%  | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|----------|------|------|------|------|------|------|
| Xarelto  | 6%   | 5%   | 5%   | 5%   | 5%   | 5%   |
| Pradaxa  | 6%   | 6%   | 5%   | 6%   | 6%   | 6%   |
| Eliquis  | 7%   | 6%   | 5%   | 6%   | 6%   | 6%   |
| Edoxaban | 0%   | 0%   | 3%   | 4%   | 5%   | 5%   |

## Assumptions ...

### 5. DOT

| DOT      | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|----------|------|------|------|------|------|------|
| Xarelto  | 365  | 365  | 365  | 365  | 365  | 365  |
| Pradaxa  | 365  | 365  | 365  | 365  | 365  | 365  |
| Eliquis  | 365  | 365  | 365  | 365  | 365  | 365  |
| Edoxaban | 365  | 365  | 365  | 365  | 365  | 365  |

### 6. Compliance

| Compliance | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|------------|------|------|------|------|------|------|
| Xarelto    | 80%  | 80%  | 80%  | 80%  | 80%  | 80%  |
| Pradaxa    | 75%  | 75%  | 75%  | 75%  | 75%  | 75%  |
| Eliquis    | 75%  | 75%  | 75%  | 77%  | 79%  | 80%  |
| Edoxaban   | 80%  | 80%  | 80%  | 80%  | 80%  | 80%  |

### 7. Price Per Day

| Price/day | 2013   | 2014   | 2015   | 2016   | 2017   | 2018   |
|-----------|--------|--------|--------|--------|--------|--------|
| Xarelto   | € 2.50 | € 2.50 | € 2.50 | € 2.50 | € 2.50 | € 2.50 |
| Pradaxa   | € 2.50 | € 2.50 | € 2.50 | € 2.50 | € 2.50 | € 2.50 |
| Eliquis   | € 2.63 | € 2.63 | € 2.63 | € 2.63 | € 2.63 | € 2.63 |
| Edoxaban  |        |        | € 2.50 | € 2.50 | € 2.50 | € 2.50 |

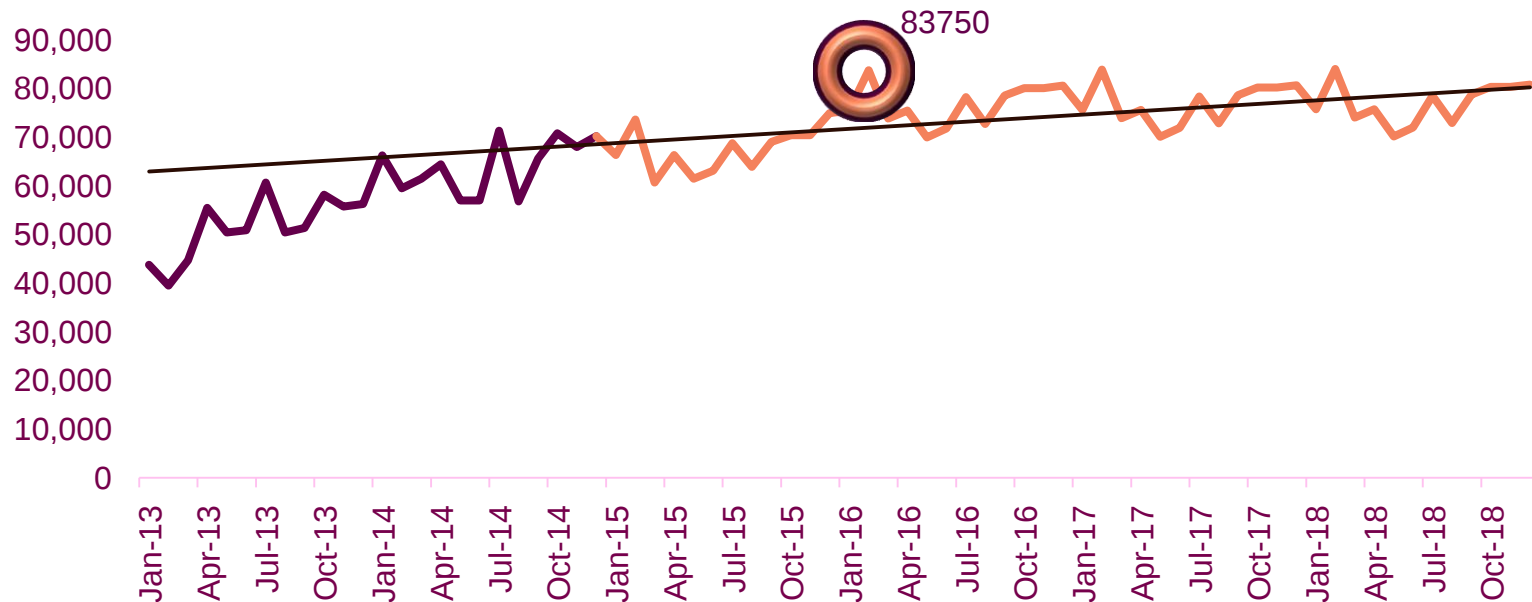
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## Expected Maximum, NOAC Dynamic Patients is in Feb 16

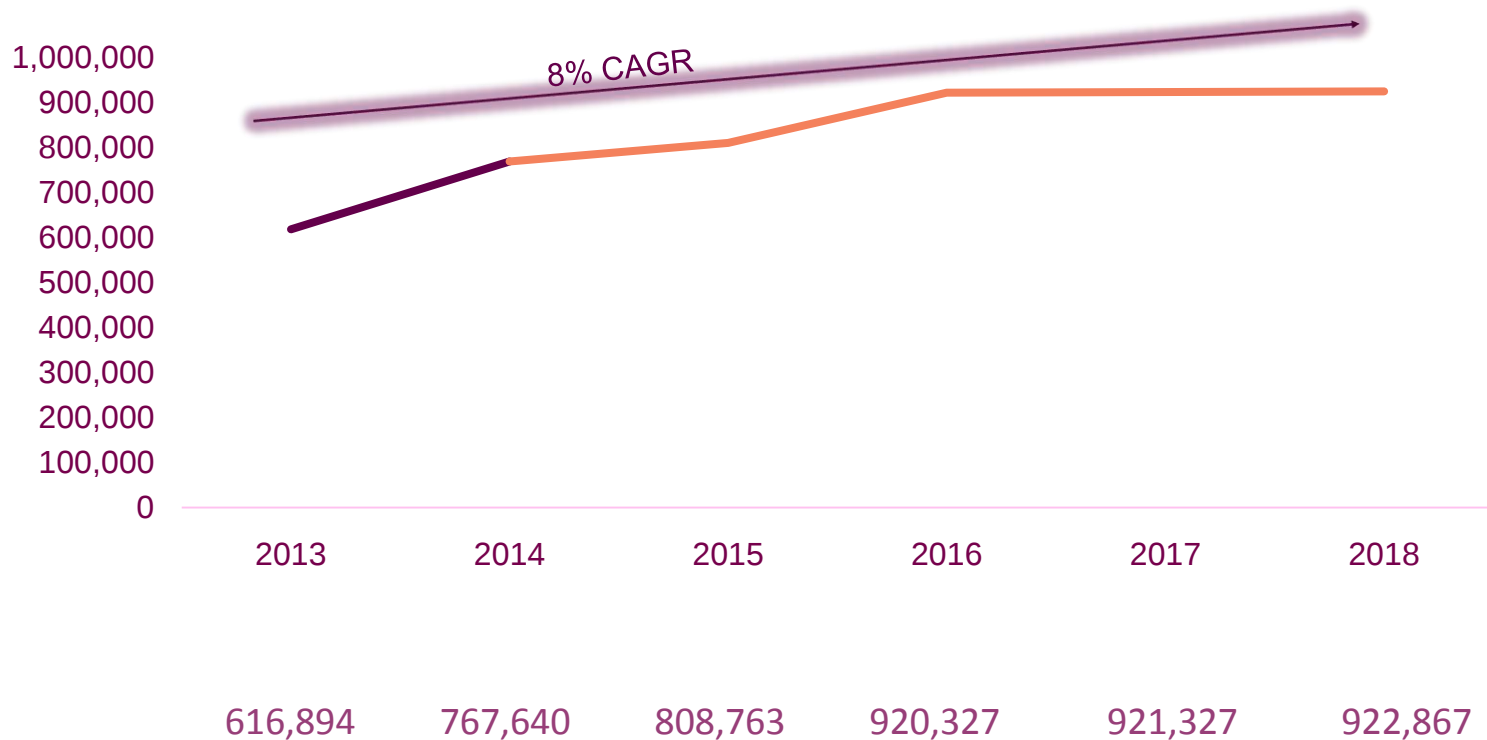
### ► Total NOAC Dynamic Patients Monthly



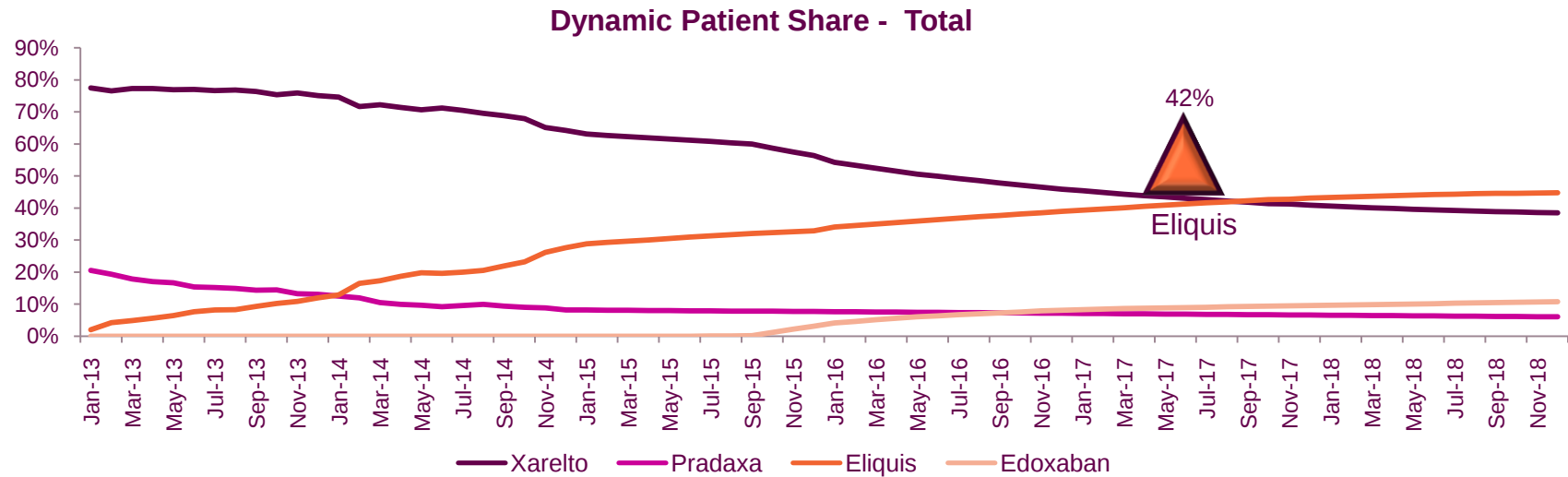
- Till Dec 2014 Actual patients are plotted and after that patients are forecasted which is shown in orange color.

# Total NOAC dynamic patients expected to increase by 8%CAGR from 2013 to 2018.

## ► Total NOAC Dynamic Patients Yearly

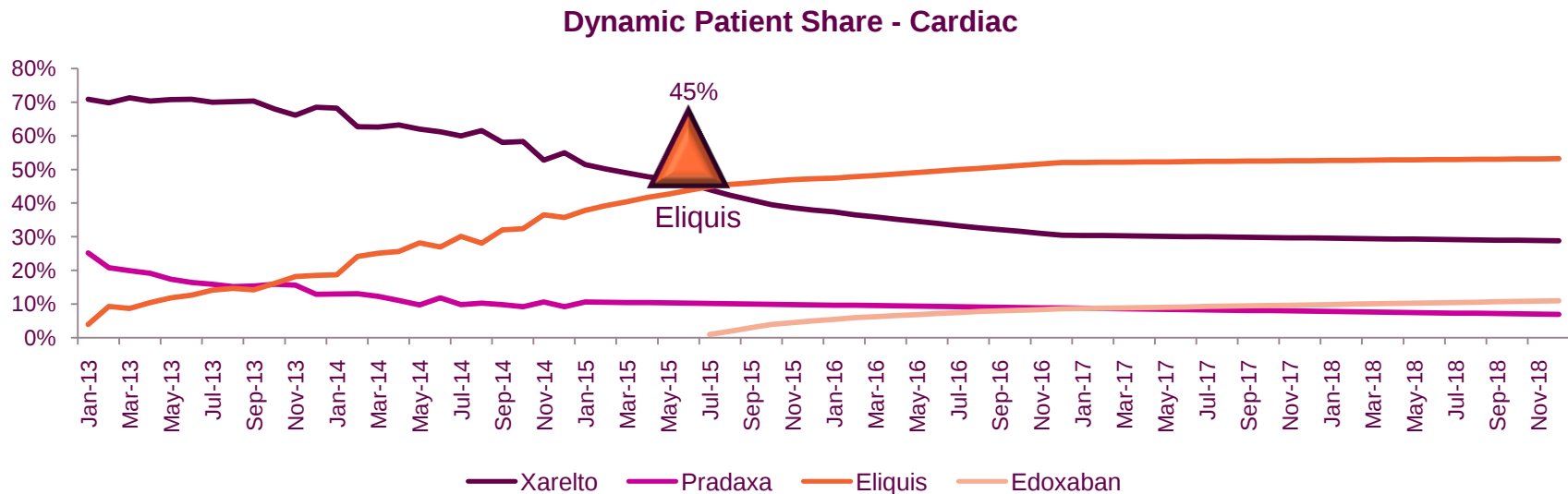


# Eliquis expected to become market leader in with 42% share in Aug 17



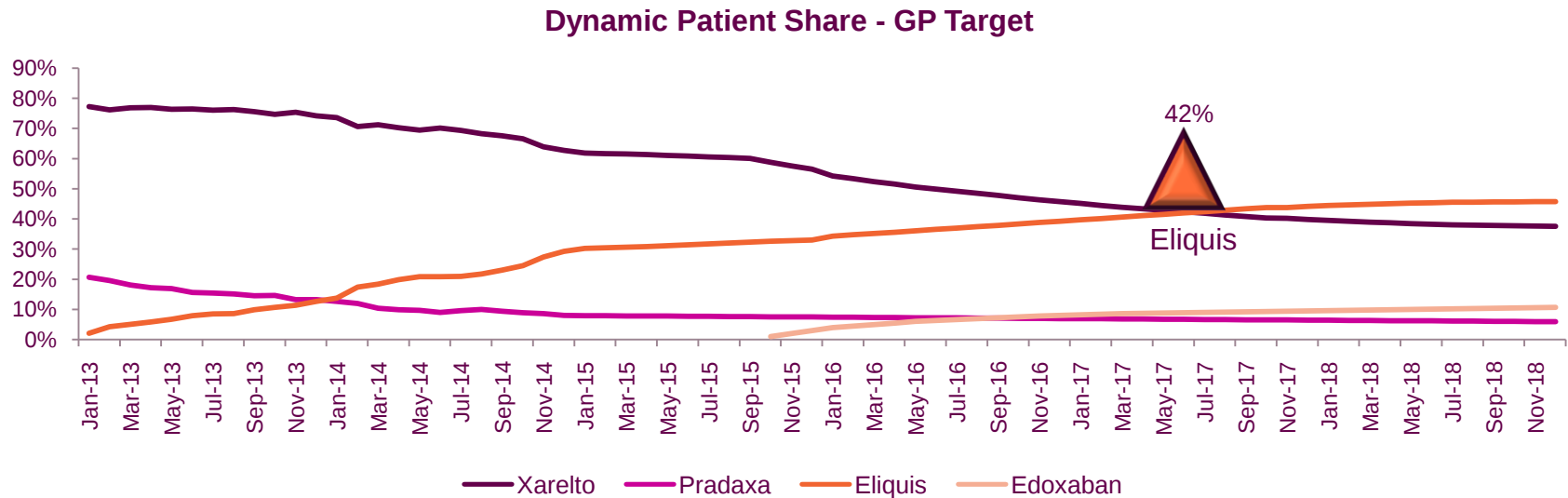
- Eliquis crossed Pradaxa in Jan- 14 having 13% of total market share.
- In Aug-17 it will cross Xarelto; the market leader with 42% share.

# Eliquis expected to Become Market Leader in July 15 in Cardiac segment with 45% share.



- Eliquis crossed Pradaxa at 16% share of the total market in Oct-13
- Eliquis crossed Xarelto, the market leader at 45% of total market share in July 15

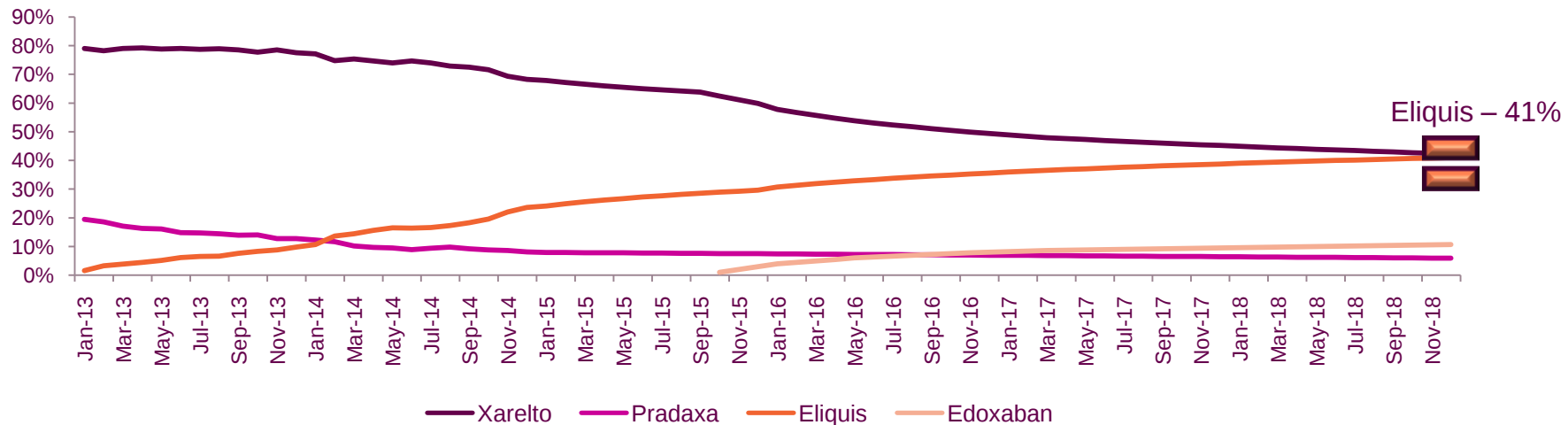
# Eliquis expected to Become Market Leader in July 17 in GP Target segment with 42% share.



- Eliquis crossed Pradaxa at 14% share of the total market in Jan-14
- Eliquis crossed Xarelto, the market leader at 42% of total market share in July- 17.

# Eliquis expected to equalize its share with Xarelto in Dec 18 and Struggling to be a market leader

Dynamic Patient Share - GP Non-target



- Eliquis crossed Pradaxa at 14% share of the total market in Feb-14
- Eliquis is growing slowly as compare to Cardio and GP target segment and is equaling its patient share with Xarelto at 41% of total market share in Nov-18.

## Eliquis Forecasted Dynamic Patients Yearly for 2018 is 12% more as compare to Xarelto.

| Cardiac       | 2013    | 2014    | 2015    | 2016    | 2017    | 2018    |
|---------------|---------|---------|---------|---------|---------|---------|
| Xarelto       | 30,479  | 31,668  | 23,796  | 20,502  | 18,277  | 17,795  |
| Pradaxa       | 7,566   | 5,696   | 5,478   | 5,661   | 5,093   | 4,527   |
| Eliquis       | 5,674   | 15,154  | 23,237  | 30,175  | 31,813  | 32,222  |
| Edoxaban      |         |         | 1,735   | 4,404   | 5,625   | 6,365   |
| GP Target     | 2013    | 2014    | 2015    | 2016    | 2017    | 2018    |
| Xarelto       | 269,210 | 306,873 | 301,703 | 283,670 | 241,108 | 219,293 |
| Pradaxa       | 56,669  | 44,105  | 38,941  | 41,399  | 38,527  | 35,670  |
| Eliquis       | 28,909  | 98,009  | 158,282 | 209,728 | 240,606 | 259,138 |
| Edoxaban      |         |         | 10,029  | 35,805  | 50,982  | 58,076  |
| GP Non-Target | 2013    | 2014    | 2015    | 2016    | 2017    | 2018    |
| Xarelto       | 172,118 | 196,198 | 163,782 | 153,394 | 135,692 | 126,317 |
| Pradaxa       | 33,282  | 25,903  | 19,722  | 20,967  | 19,512  | 18,065  |
| Eliquis       | 12,988  | 44,033  | 69,178  | 96,488  | 108,272 | 115,986 |
| Edoxaban      |         |         | 5,079   | 18,134  | 25,820  | 29,413  |
| Total         | 2013    | 2014    | 2015    | 2016    | 2017    | 2018    |
| Xarelto       | 471,807 | 534,739 | 489,281 | 457,566 | 395,077 | 363,405 |
| Pradaxa       | 97,517  | 75,704  | 64,141  | 68,026  | 63,132  | 58,262  |
| Eliquis       | 47,570  | 157,197 | 250,697 | 336,392 | 380,691 | 407,346 |
| Edoxaban      | 0       | 0       | 16,842  | 58,343  | 82,426  | 93,854  |

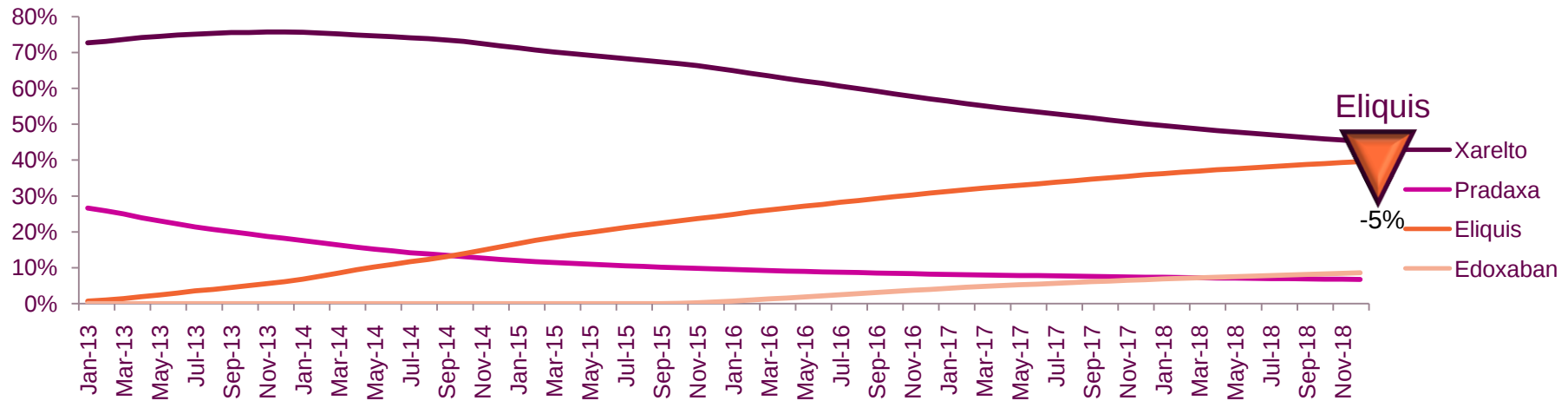
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# Eliquis Struggling to cross Forecasted Ongoing Patient Share of Xarelto in Dec 18.

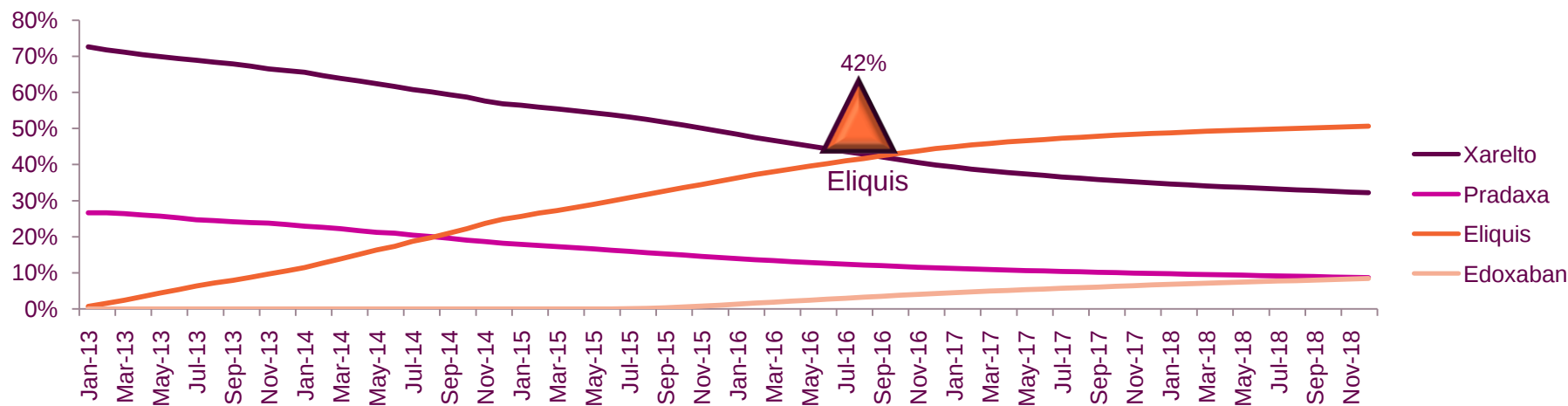
Ongoing Patient Share - Total Market



- Eliquis crossed Pradaxa at 14% in Oct-14
- After Dec-14 the Eliquis share is increasing in a linear fashion and reached 40% in Dec-18, which is 5 % less than the market leader; Xarelto.

## Eliquis expected to become Market Leader in Sept 16 with 42% share.

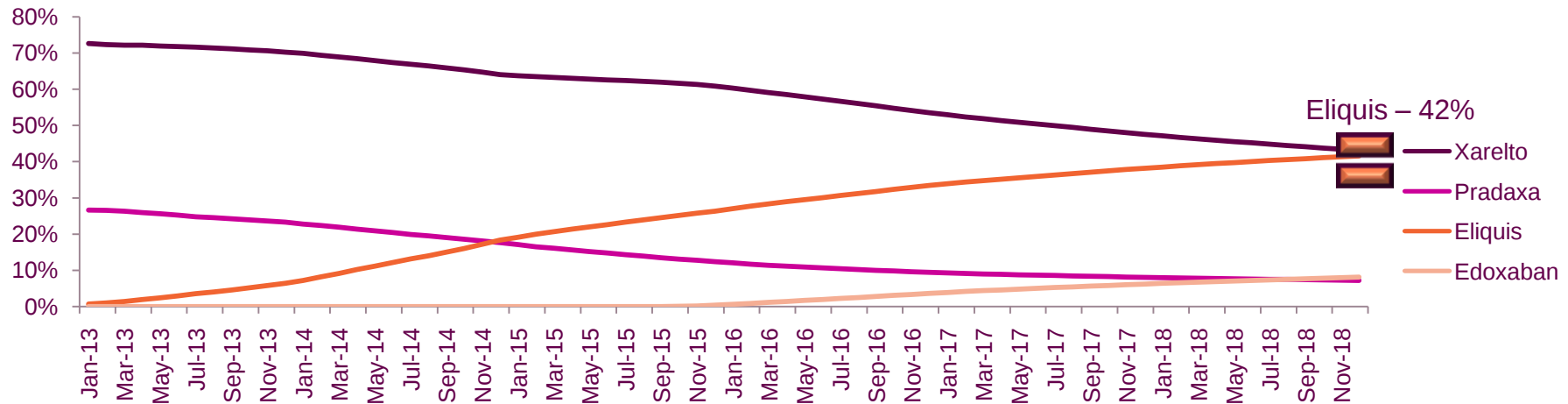
Ongoing Patient Share - Cardiac



- Eliquis crossed Pradaxa with 21% share in sept 14.
- Eliquis expected to be market leader in sept 16 with 42% market share.

# Eliquis expected to equalize the Ongoing Patient share with Xarelto in Dec18 in GP Target

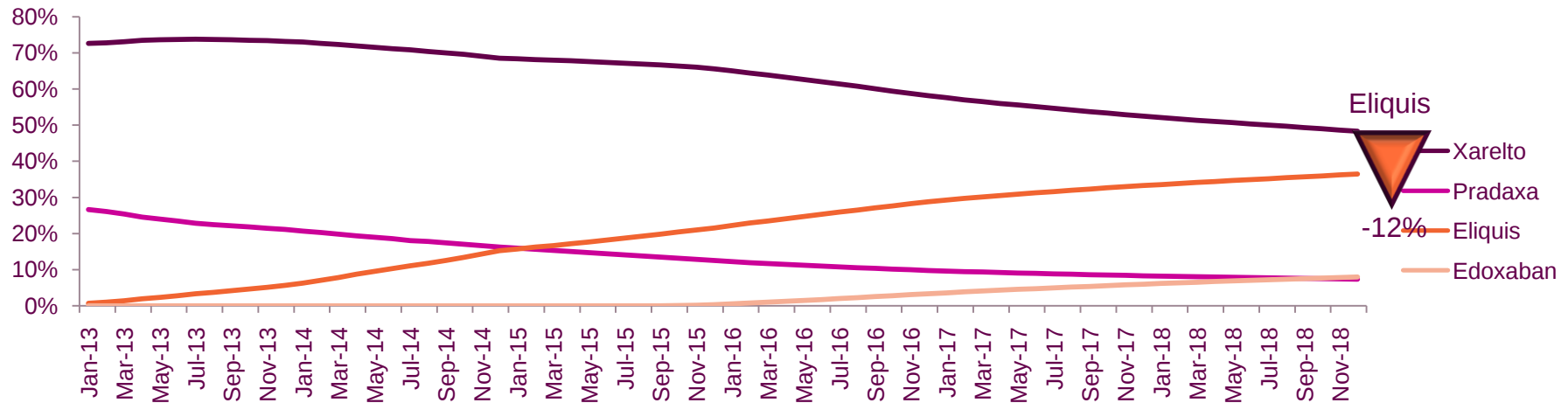
Ongoing Patient Share - GP Target



- Eliquis crossed Pradaxa at 18% in Dec-14.
- Eliquis expected to reach 42% in Dec -18, equaling with the market leader; Xarelto.

# Eliquis Struggling to cross Forecasted Ongoing Patient Share of Xarelto in Dec 18 - GP Non-Target

Ongoing Patient Share - GP NonTarget



- Eliquis crossed Pradaxa at 16% in Feb-15 .
- Eliquis struggling to cross Xarelto with 36% share which 12% less as compare to Xarelto in Dec 18.

**Eliquis is Expected to follow the same trend of Maximum Ongoing Patients in GP Target as compare to other segments.**

| Cardiac  | 2013   | 2014   | 2015   | 2016   | 2017   | 2018   |
|----------|--------|--------|--------|--------|--------|--------|
| Xarelto  | 25,978 | 35,592 | 39,923 | 37,263 | 33,725 | 31,224 |
| Pradaxa  | 8,061  | 8,180  | 8,349  | 8,400  | 8,193  | 7,666  |
| Eliquis  | 2,116  | 8,966  | 19,906 | 30,657 | 38,800 | 43,409 |
| Edoxaban | 0      | 0      | 196    | 2,541  | 5,329  | 7,369  |

| GP Target | 2013    | 2014    | 2015    | 2016    | 2017    | 2018    |
|-----------|---------|---------|---------|---------|---------|---------|
| Xarelto   | 231,454 | 328,778 | 407,725 | 436,121 | 422,065 | 391,710 |
| Pradaxa   | 68,763  | 66,427  | 64,464  | 62,810  | 61,180  | 58,226  |
| Eliquis   | 10,794  | 54,306  | 131,823 | 206,894 | 274,207 | 326,733 |
| Edoxaban  | 0       | 0       | 364     | 16,835  | 44,007  | 64,760  |

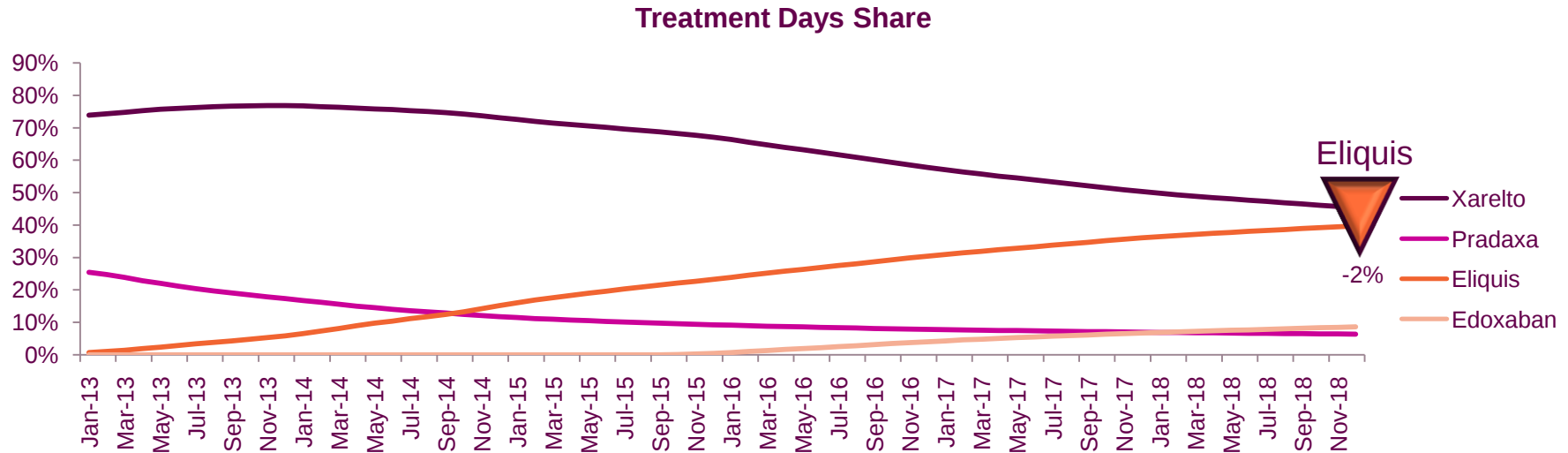
| GP Non-Target | 2013    | 2014    | 2015    | 2016    | 2017    | 2018    |
|---------------|---------|---------|---------|---------|---------|---------|
| Xarelto       | 120,008 | 197,044 | 240,904 | 246,269 | 235,791 | 221,402 |
| Pradaxa       | 32,808  | 35,628  | 34,718  | 32,858  | 31,512  | 29,755  |
| Eliquis       | 4,823   | 24,387  | 57,919  | 93,086  | 124,340 | 146,821 |
| Edoxaban      | 0       | 0       | 184     | 8,526   | 22,287  | 32,798  |

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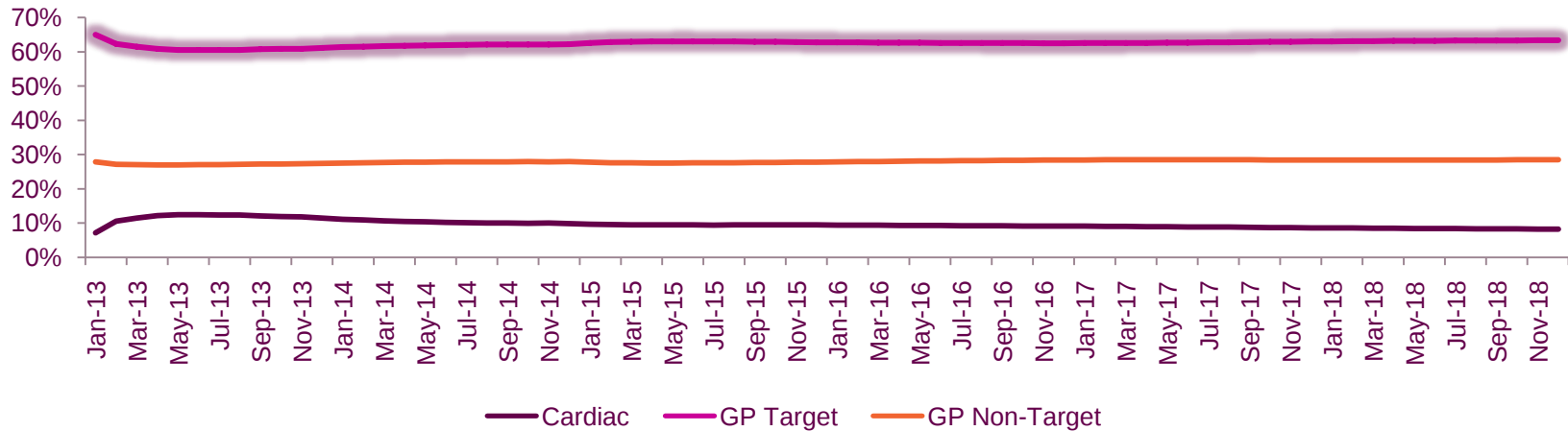
## Eliguis is Struggling to become Market leader in Treatments Days with 3% less Share in Dec 18- Total Market



- Eliguis crossed Pradaxa at 12% in Sept-14.
- Eliguis struggling to cross Xarelto with 40% share which 5% less as compare to Xarelto in Dec 18.

## Eliquis TD's Share in GP Target segment is maximum among all the segments.

Treatment Days Share - Eliquis



- Eliquis TD's Share in GP Target segment is maximum which is 65% in Jan-13 and 63% in Dec 18 and between Jan-13 and Dec-18 share is fluctuating between range of 3%.
- Eliquis TD's Share in Cardiac segment is minimum which is 7% in Jan-13 and 8% in Dec 18 and between Jan-13 and Dec-18 share is fluctuating between range of 5%.
- Eliquis TD's Share in GP Non-Target segment is 28% in Jan-13 and 28% and is almost stable from 2013 till 2018

## Eliquis is expected to have 38% of Treatment Days share for all the segments in Dec 2018.

| Cardiac       | 2013               | 2014               | 2015               | 2016               | 2017               | 2018               |
|---------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Xarelto       | 7,585,635          | 10,392,893         | 11,657,395         | 10,880,880         | 9,847,773          | 9,117,387          |
| Pradaxa       | 2,206,577          | 2,239,193          | 2,285,466          | 2,299,467          | 2,242,730          | 2,098,664          |
| Eliquis       | 579,161            | 2,454,319          | 5,449,164          | 8,560,190          | 11,199,901         | 12,675,475         |
| Edoxaban      | 0                  | 0                  | 57,363             | 741,836            | 1,556,094          | 2,151,709          |
| GP Target     | 2013               | 2014               | 2015               | 2016               | 2017               | 2018               |
| Xarelto       | 67,584,560         | 96,003,281         | 119,055,725        | 127,347,225        | 123,242,869        | 114,379,328        |
| Pradaxa       | 18,823,954         | 18,184,527         | 17,647,156         | 17,194,331         | 16,747,898         | 15,939,495         |
| Eliquis       | 2,954,827          | 14,866,305         | 36,086,416         | 57,769,907         | 79,150,998         | 95,406,028         |
| Edoxaban      | 0                  | 0                  | 106,313            | 4,915,924          | 12,850,091         | 18,909,818         |
| GP Non-Target | 2013               | 2014               | 2015               | 2016               | 2017               | 2018               |
| Xarelto       | 35,042,364         | 57,536,748         | 70,344,102         | 71,910,403         | 68,850,958         | 64,649,322         |
| Pradaxa       | 8,981,185          | 9,753,095          | 9,504,158          | 8,994,945          | 8,626,467          | 8,145,342          |
| Eliquis       | 1,320,326          | 6,675,846          | 15,855,302         | 25,991,864         | 35,891,155         | 42,871,779         |
| Edoxaban      | 0                  | 0                  | 53,842             | 2,489,678          | 6,507,949          | 9,576,908          |
| All Segments  | 2013               | 2014               | 2015               | 2016               | 2017               | 2018               |
| Xarelto       | 110,212,559        | 163,932,922        | 201,057,222        | 210,138,508        | 201,941,600        | 188,146,038        |
| Pradaxa       | 30,011,716         | 30,176,815         | 29,436,779         | 28,488,742         | 27,617,096         | 26,183,501         |
| Eliquis       | 4,854,314          | 23,996,470         | 57,390,882         | 92,321,962         | 126,242,054        | 150,953,282        |
| Edoxaban      | 0                  | 0                  | 217,518            | 8,147,437          | 20,914,134         | 30,638,434         |
| <b>Total</b>  | <b>145,078,590</b> | <b>218,106,207</b> | <b>288,102,401</b> | <b>339,096,649</b> | <b>376,714,883</b> | <b>395,921,255</b> |

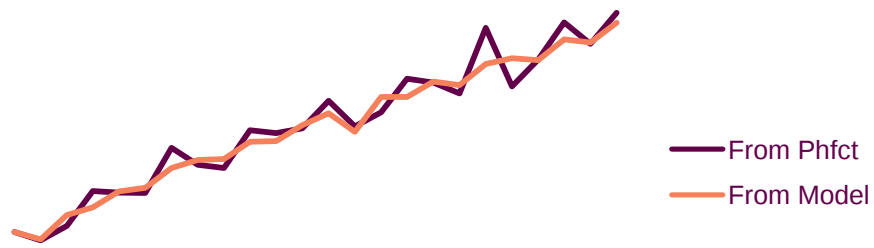
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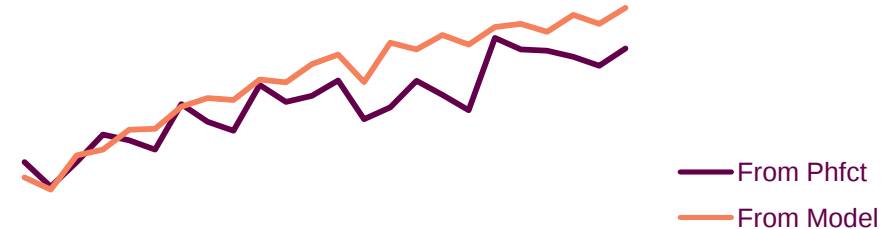
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# Market Validation of Treatment Days is done from Model with IMS Actual Data from Jan 13 till Dec 14.

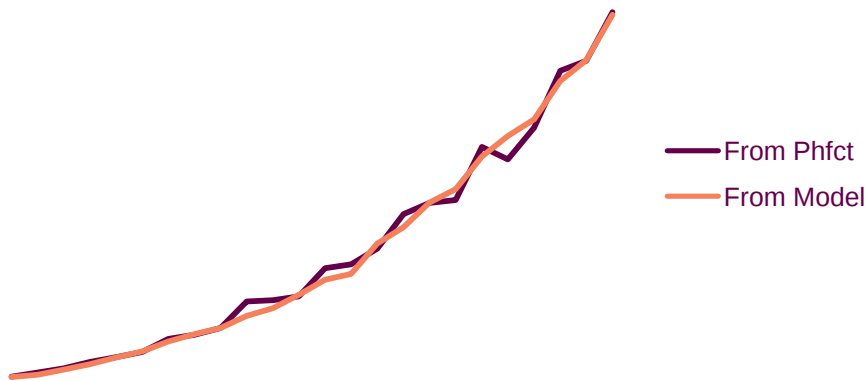
## Treatment Days Comparison - Xarelto



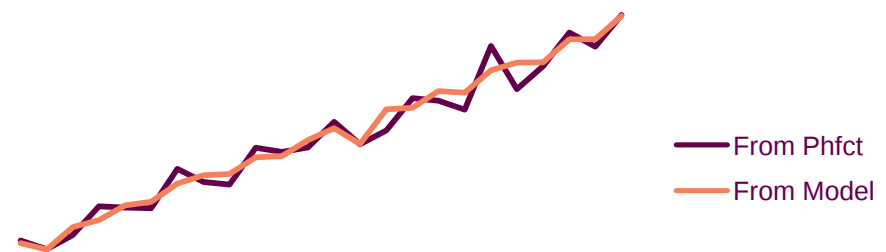
## Treatment Days Comparison -Pradaxa



## Treatment Days Comparison - Eliquis



## Treatment Days Comparison - NOAC Total



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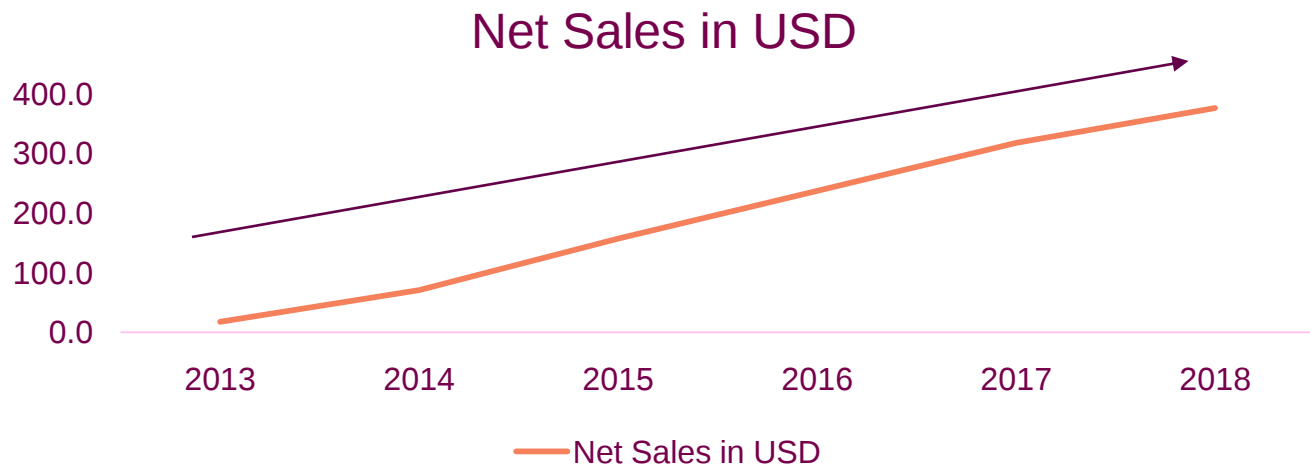
**Eliquis revenues growth is expected to 80% CAGR by 2018 from 2013 whereas total market is growing by 23% CAGR.**

| NOAC Demand Sales (in Millions) | 2013       | 2014       | 2015       | 2016       | 2017       | 2018         |
|---------------------------------|------------|------------|------------|------------|------------|--------------|
| Xarelto                         | 276        | 410        | 503        | 525        | 505        | 470          |
| Pradaxa                         | 75         | 75         | 74         | 71         | 69         | 65           |
| Eliquis                         | 21         | 75         | 159        | 243        | 332        | 397          |
| Edoxaban                        | 0          | 0          | 1          | 20         | 52         | 77           |
| <b>Total</b>                    | <b>363</b> | <b>548</b> | <b>728</b> | <b>860</b> | <b>958</b> | <b>1,009</b> |

## Revenues;

### Net Sales in 2015 is 156.8 M and in 2016 is 236.7 M

| In Millions         | 2013 | 2014 | 2015  | 2016  | 2017  | 2018  |
|---------------------|------|------|-------|-------|-------|-------|
| Demand Sales in EUR | 12.8 | 63.3 | 151.1 | 243.3 | 332.3 | 397.1 |
| Gross Sales in EUR  | 14.8 | 69.6 | 158.5 | 251.8 | 339.1 | 401.4 |
| Net Sales in USD    | 17.6 | 71.0 | 156.8 | 236.7 | 317.5 | 375.8 |



From 2013 Net sales from 17.6M is expected to grow by 375.8M in 2017 in linear fashion and in 2018 revenues are not growing as in earlier years because from 2018 market is stabilizing.

## Findings

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**The number of NOAC patients from 2013-2018 are increasing by 8% CAGR and the Eliquis treatment days market share is expected to increase till 40% by Dec 18 from 0% in Jan 13 and revenues are expected to reach by \$ 376 Million in Dec 18 from \$18 Million in Jan 13 with CAGR of 80%.**

**Thank You**