



Institute of Health Management Research
MBA Hospital and Health Management
Batch-27th (2022-2024) Hospital Management
Second Year, Term 6 End Term Examination, March 2024
HOM-719 Management Accounting

Time - 3 Hour**Maximum Marks: 50 (Minimum Marks: 20)****Instructions to students:**

- This question paper contains 2 printed pages.
- Don't write anything on the Question Paper except writing your Enrolment No.

Part A**(Maximum Marks: 5)****Q1. Fill in the blanks (1 mark each) :**

- (a). Is unearned rent a nominal a/c? _____ .
- (b). Capital Employed is _____ .
- (c). Sales at BEP is known as _____ .
- (d). Debt / Asset ratio indicates _____ .
- (e). Is prime cost a direct cost? _____ .

Part B**(Maximum Marks: 15)****Answer the following questions.**

- Q2.** What are the differences between managerial accounting & financial accounting? State any four differences while analyzing the scope of the management Accounting in a listed Hospital? (3)
- Q3.** 'Variances are inevitable' Examine the statement while providing solutions for adverse Cost Variance in a healthcare organisation . (3)
- Q4.** How would you calculate net worth, shareholders' fund and companies' net assets? (3)
- Q5.** Enumerate transactions ensuring flow of funds a step before calculating CFO? (3)
- Q6.** How Would you identify Discretionary cost centers in a service provider organization? How would you 'budget 'such centers? Illustrate. (3)

Part C**(Maximum Marks: 30)****Answer the following questions in detail.**

- Q7. (a).** Calculate dividend yield, eps, & price earning ratio if there are 9% preference shares of Rs 10 each, (Rs 4 lac) & Equity shares of Rs 10 each (Rs 8lac). Additional information- PAT(35%) Rs 2.70 lac, Depreciation Rs 60000, Equity Dividend paid 100%. MPS is Rs 40. (5)
- (b).** Examine the treatment of following transactions to FFO for the calculation of CFO- (5)
- (i) increase in debtors but decrease in creditors
 - (ii) increase in outstanding expenses
 - (iii) debtors are realized
 - (iv) loan repaid
 - (v) machinery purchased against the issue of shares
- Q8.** Examine a published cash flow statement as per AS3. How would you read & infer a high degree of positive co-relation between CFO & CFI in a competitive health care sector when an intention is to ascertain viability with or without liquidity? (10)
- Q9.** Suppose you happen to be a zonal head of a leading hospitals chain which is a part of tough competitive industry with a very little elbow room in view of very stringent regulations say, DPCO, your management desires that you must read, understand and infer profitability & solvency based on given financial statements of your zone with the help of ratios. If so, how would you perform the given task? (You may have valid set of assumptions ,if you desire). (10)